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List of speakers of the Plenary session

of the 9th Russian international energy forum

1.	Andronov	Mikhail	President	RUSENERGOSBYT LLC
2.	Khاردikov	Mikhail	CEO	EuroSibEnergy JSC
3.	Kholkin	Dmitry	Director	Infrastructure Center EnergyNet NTI
4.	Khvalko	Alexander	Deputy CEO	Rosenergoatom Concern JSC
5.	Panina	Alexandra	Chairman of the Supervisory Board	Council of Power Producers
6.	Sabirzanov	Airat	First Deputy CEO, Director for Economics and Finance	Tatenergo JSC
7.	Sazonov	Semen	CEO	Quadra PJSC
8.	Snikkars	Pavel	Deputy Minister	Ministry of Energy of the Russian Federation
9.	Solzhenitsyn	Stepan	CEO	Siberian Generating Company LLC
10.	Zhikharev	Alexey	Director	Renewable Energy Development Association

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11.	Adamov	Yevgeny	D. Sc. in Engineering, Professor, Scientific Leader	Dollezhal Research and Development Engineering Institute of Energy Equipment
			Member of the Scientific and Technical Council	Unified Energy System Non- profit Partnership
12.	Akopjanyan	Suren	CEO	Astrakhan Power Sale Company
13.	Akulichev	Vitaly	Deputy CEO for Digital Transformation	IDGC of Centre and Privolzhie PJSC
14.	Aleshina	Yulia	Head	Regional Rating Service for the Nizhny Novgorod Region
15.	Alferyeva	Anna	Management Director for contacts with major customer Industry, Energy, Telecommunications	Sberbank Leasing JSC
16.	Artikov	Rashid	Head of the Expert Board	International Centre for Support and Development of Industrial Enterprises
			Member of the Executive Committee	Scientific Expert Council under the Working Group of the Federation Council of the Federal Assembly of the Russian Federation
			Deputy Chairman	Competence Centre for Resource Saving, Energy Efficiency and Ecology
17.	Bakunin	Alexey		Market expert
18.	Bellendir	Eugeny	CEO	HydroProject Institute
19.	Belousov	Sergey	Director of Development Program	Moscow Energy Institute (National Research University)

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			Member	Scientific and Technical Council of Unified Energy System Non-profit Partnership
20.	Belov	Sergey	Head	Electric Drive Design Bureau Armalit JSC
21.	Baltabayev	Kuanysh	Executive Director	ECOJER (Kazakhstan Association of Regional Environmental Initiatives)
22.	Belyaev	Ilya	Deputy CEO for Regional Sales	PLC Technology LLC
23.	Belyakova	Olga	Deputy CEO	CCI France Russie
24.	Bezrukova	Elena	Deputy Director, Energy and Mechanics Department	Vodokanal of St. Petersburg
25.	Bilenko	Victor	D. Sc. in Engineering, Chief Technical Officer	Inter Automatic JSC
			Chairman of the Section	Scientific and Technical Council of Unified Energy System Non-profit Partnership
26.	Biruchkov	Ilya	Head of Technological Connection Methodology and Reports Department	Rosseti Lenenergo PJSC
27.	Blinkov	Andrey	Head of Bankruptcy Support Section, Legal Support Department	IDGC of North-West PJSC
28.	Blyashko	Yakov	CEO	INSET Interbranch Scientific and Technical Association CJSC
29.	Bobyl	Alexander	D. Sc. in Physical and Mathematical Sciences, Professor at Photonics Department	LETI St. Petersburg State Electric Engineering University
30.	Bochkovskaya	Maria	Executive Director	RAPEX

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31.	Bogachenko	Vitaly	Corporate Affairs Director	LafargeHolcim Russia
32.	Bondarev	Alexey	CEO	Decast LLC
33.	Borisov	Felix	CEO	Physics of Heat LLC
34.	Borodulya	Alexey	Deputy Director	Lensvet (St. Petersburg State-Financed Institution)
35.	Bravve	Vadim	First Deputy CEO for Sales	St. Petersburg Fuel and Energy Complex
36.	Brilliantov	Ilya	Acting Deputy CEO on Operations	IDGC of North-West PJSC
37.	Bushikhin	Valentin	Member	Union for Conservation of Nature
38.	Bushuyev	Vitaly	Russian Academy of Sciences; D., CEO Senior Research Officer	Energy Strategy Institute United Institute for High Temperatures
39.	Bychkov	Oleg	CEO	INGC LLC
40.	Cherepanov	Denis	Member of General Council, Co-Chairman	Business Russia Energy Committee
41.	Demidov	Evgenii	Head of Solar Energy Department	Federal Distribution Network Energon
42.	Diakov	Anton	Head of IT Security Department	IDGC of Centre PJSC
43.	Dmitriev	Daniel	Development Director	Kazan Energy Grid Company for the Moscow Region
44.	Dobrovolsky	Yury	Head of the Competence Center	National Technology Initiative

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45.	Dronov	Igor	Head of Project Coordination Department	Energy Saving Centre, St. Petersburg State Government-financed Institution
46.	Dudka	Roman	Deputy Head	Federal Environmental, Industrial and Nuclear Supervision Service (Rostekhnadzor), North-Western Department
47.	Duzhnikov	Sergey	Chairman of the Board	St. Petersburg Union of Designers
48.	Dyakov	Pavel	First Deputy CEO for Digital Transformation and Extra Services	Rosseti Lenenergo PJSC
49.	Erenov	Ayan	Chairman of the Board Co-Chairman	Foreign Trade Chamber of Kazakhstan Russian-Kazakhstan Business Council
50.	Ermoshina	Marina	Innovative Design Director	Streamer Electric Company
51.	Esyakov	Sergey	Deputy Chairman of the Committee on Energy	State Duma of the Federal Assembly of the Russian Federation
52.	Fabritskaya	Margarita	Leading Expert	Distributed Energy Scientific Education Innovation Centre
53.	Fedorov	Mikhail	Production Director	Gazprom Energoholding LLC
54.	Fenev	Anton	Executive Director Executive Director	International Centre for the Support and Development of Industrial Enterprises Russian Technologies in the Fuel and Energy Complex Consortium
55.	Feshin	Alexander	Assistant, Higher School of Electric Power Systems, Energy Institute	Peter the Great St. Petersburg Polytechnic University

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56.	Fomin	Sergey	Senior Software Engineer, HEP Plant Automation Team	Rakurs-Engineering LLC
57.	Gaida	Irina	Director	SKOLKOVO Energy Center
58.	Gerasimov	Andrey	Ph.D. in Technical Science, Associated Professor; Deputy CEO, Director of the System Research and Prospective Development Department	Scientific and Technical Centre of Unified Power System – Emergency Control JSC
59.	Golitsyn	Lev	Director, Big Data Research Center	National University of Science and Technology MISIS
			Representative	TOT Systems
60.	Golovanov	Pavel	Chief Engineer	Renocom LLC
61.	Gotova	Natalya	Head of Government Relations Department	Association for Transmission & Distribution Systems Operators
62.	Gribin	Vladimir	D. Sc. in Engineering, Professor, Head of Department of Steam and Gas Turbines	Moscow Energy Institute (National Research University)
63.	Grimitlin	Alexander	Vice President	National Association of Companies for Energy Saving and Energy Efficiency Enhancement
			Coordinator	National Association of Researches and Designers
64.	Gubanov	Maxim	Head of Energy and Housing & Public Utilities Team, Industrial Expertise Department	Far East and Arctic Development Corporation
65.	Gurov	Pavel	CEO	Nexus LLC
66.	Guseva	Tatiana	Deputy Director	Environmental Industrial Policy Centre (Research Institute)

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67.	Ilaeva	Alfiya	Development Director	Autonomous Cluster Fund “Park of Innovative Technologies”, Tech Garden
68.	Ilyushin	Pavel	D.Sc. in Engineering, Head of the Intellectual Electric Power Systems and Distributed Power Generation Centre Head	Energy Research Institute of the Russian Academy of Sciences NRC CIGRE C6 Active Distribution Systems
69.	Irgaleyev	Vladimir	Executive Director	Union of Young Industrialists
70.	Ishmukhametov	Roman	Associate	Baker McKenzie
71.	Islamova	Diana	Head of Business Development	Onder
72.	Ivanov	Andrey	Deputy Chief Engineer of Operation and Technology Management, Head of Operation, Technology and Situation Management Department	IDGC of North-West PJSC
73.	Ivanov	Anton	CEO	InkoEnergo
74.	Ivanov	Sergey	Executive Director	LNG National Association
75.	Ivliev	Yuri	Expert Commercial Director	International Centre for Support and Development of Industrial Enterprises Aton
76.	Kakishev	Zhan	Head of the Representative Office in Russia	Sovereign Wealth Fund Samruk-Kazyna (Republic of Kazakhstan)
77.	Kalchenko	Vitaly	CEO	Tandems Nab LLC

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78.	Kalachev	Andrey	CEO Leader Expert	PCV LLC Phoenix Consortium Committee on Energy of the State Duma of the Russian Federation
79.	Kaluzhina	Eugenia	CEO	Zeppelin PS Russland
80.	Karetnikov	Vadim	Director	Agency of Public Infrastructure Development, State Public Directorate for the Moscow Region
81.	Kartashov	Dmitry	Commercial Director	Architectural Studio of Valentin Gavrilov
82.	Kascheyev	Andrey	Head of Strategic Development and Long-Term Projects Direction	FGC UES Research and Development Centre JSC
83.	Kharas	Boris	Chairman	Union of Software and IT Developers for the Fuel and Energy Sector
84.	Kharitonov	Dmitry	Marketing Director	Mekhanotronika Research and Development Center
85.	Kharlamov	Sergey	Deputy CEO	Renocom LLC
86.	Khrennikov	Alexander	D. Sc. in Engineering, Professor, Head of Department of the Scientific and Technical Council and National Technological Initiative, FGC UES Research and Development Centre Chairman	Rosseti PJSC Section, Scientific and Technical Council of Unified Energy System Non-profit Partnership
87.	Khrenov	Vladimir	Head of the Department	Energy Supervision over Electric Plants of Consumers, Federal Environmental,

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Industrial and Nuclear
Supervision Service
(Rostechnadzor), North-Western
Department

88.	Kiselev	Ilya	CEO	Energosetproject Institute
89.	Kiselev	Vladimir	D. Sc. in Technical Science, Professor, Higher School of Nuclear and Thermal Power, Energy Institute	Peter the Great St. Petersburg Polytechnic University
90.	Klevtsov	Alexey	Head of St. Petersburg Affiliate	LD Group of Companies
91.	Kokorin	Konstantin	Project Manager, Import Independent Technology Centre	Greenatom JSC
92.	Kolbas	Alexander	Deputy Head of Rate Adjustment Administration, Head of Rate Adjustment Department for the Electric Power Industry, Rate Adjustment Administration	St. Petersburg Rate Committee
93.	Koltsun	Mikhail	D. Sc. in Engineering, Professor	Technical University of Košice, Slovakia
94.	Kopsov	Anatoly	President	Engineering Center – Gas Turbine Technologies
95.	Kopylov	Vladimir	Head of Department of Technical Upgrades and Innovations	IDGC of North-West PJSC
96.	Korotayev	Vitaly	First Deputy Chairman, Energy Committee	Science Expert Board for the Task Group, Council of Federation of the Federal Assembly of the Russian Federation on Energy and Energy Saving Legislation Implementation Monitoring
97.	Korotkov	Dmitry	CEO	K-Energo LLC

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98.	Korovkin	Nikolay	D. Sc. in Engineering, Professor, Higher High Voltage Energy School, Institute of Power Engineering and Transport Systems	Peter the Great St. Petersburg Polytechnic University
99.	Koval	Denis	Chief Designer	MIR R&D Company
100.	Krivykh	Sergey	Representative	Solar Turbines CIS
101.	Kudryavtsev	Ivan	Senior Expert, Smart Electric Energy Metering	Rosseti PJSC
102.	Kulzhanov	Ernar	Representative	Borusan
103.	Kutovoy	Georgy	Honoured Energy Engineer of Russia, Professor, Academic Supervisor	Centre of Management Economic Methods for Energy Industry at Non-Profit Corporate Training and Scientific Centre for the United Energy System
			Deputy Chairman	Energy Strategy and Development Council for Fuel and Energy Sector of Russia's Chamber of Industry and Trade
104.	Kuzin	Vitaliy	CEO	Green Bridge
			Vice-President	Association "Kazakhstan's Chamber of Environmental Audits"
105.	Kuzmin	Igor	Acting CEO, Chief Engineer	Rosseti Lenenergo PJSC
106.	Kvasnikov	Yuri	Head of Ecology Policy and Best Available Technology Section, Strategy Development and Corporate Policy Department	Russia's Ministry of Industry and Trade
107.	Lebedev	Vladimir	Head of Department	Ivanovo State Power University

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108.	Likhov	Ilya	CEO	NEOSUN Energy
109.	Limanov	Igor	CEO	Electrotechnical Systems LLC
110.	Lisitsyn	Andrey	Deputy CEO, Head of Department for Emergency Automation, Control and Relay Protection Systems	Scientific and Technical Centre of Unified Power System – Emergency Control JSC
111.	Lisovsky	Alexander	Head of Communication & Telecommunication Systems and Information & Network Technology Department	St. Petersburg Energy Institute for Advanced Training
112.	Litvinov	Pavel	Head of Analytics Department, RTSoft JSC, IT Section	Scientific and Technical Council of Unified Energy System Non-profit Partnership
113.	Luchinin	Viktor	D. Sc. in Technical Science, Professor, Chairman Director of Engineering Micro-Technology and Diagnostics Centre	Micro Nanotechnology Department LETI St. Petersburg State Electric Engineering University
114.	Lushnikov	Oleg	Executive Director	Hydropower of Russia Association
115.	Lyakh	Alexander	CEO	Sevzaptekhnik
116.	Lyashkov	Igor	Deputy CEO	Scientific and Technical Center Chimvest, Ministry of Industry and Trade of the Russian Federation
117.	Marakin	Yury	Deputy CEO for Security	IDGC of Centre PJSC
118.	Mareyev	Dmitry	Chairman of the Industrial Design Section	Union of Designers
119.	Martynov	Vyacheslav	Deputy CEO	All-Russian Thermal Engineering Institute

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120. Maslov	Alexander	Head of Project Sales Department	Hevel Retail LLC
121. Mazaev	Nikolay	Commercial Director at B2B Department	Michelin in Eastern European Region
122. Medvedev	Andrey	Director	i-TOR
123. Melnikov	Artem	Junior Research Associate at Electrotechnological and Converting Equipment Department	LETI St. Petersburg State Electric Engineering University
124. Mikhailenko	Konstantin	Deputy CEO for Digital Transformation	Rosseti Yantar PJSC
125. Mikhailov	Alexander	Head of RPA Calculations Group, RTSoft-Smart Grid LLC	RTSoft Group of Companies
126. Mikhailov	Vladimir	Director, Energy and Mechanics Department	Vodokanal of St. Petersburg
127. Mikhailov	Vladimir	CEO	NPO CKTI JSC (I. I. Polzunov Scientific and Development Association on the Research and Design of Power Equipment)
128. Mityagin	Sergey	Director	Institute of Design and Urban Studies
		Head	International Unit Smart St. Petersburg
		Senior Officer	National Center for Cognitive Technologies
129. Moor	Alexey	Deputy Chairman	Committee for Architecture and Urban Planning of St. Petersburg
130. Muravin	Konstantin	Engineering Expert	Special Design Bureau of Electric Instrument Engineering
131. Nazarychev	Alexander	D. Sc. in Engineering, Professor, Rector	St. Petersburg Power Institute for Advanced Training

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132.	Nesvetailov	Maxim	Executive Director	Association of Outdoor Lighting (Non-Profit Association)
133.	Nevmerzhitskaya	Natalia	Chair of the Board	Association of Guaranteed Suppliers and Energy Service Companies
134.	Novad	Igor	Representative	Caterpillar
135.	Novikov	Nikolay	D. Sc. in Engineering, Professor Deputy Academic Director Senior Researcher	Moscow Energy Institute (National Research University) FGC Research and Development Centre Joint Institute for High Temperatures of the Russian Academy of Sciences
136.	Novikova	Olga	Ph.D. in Economics, Associate Professor, Higher School of Nuclear and Thermal Power	Energy Institute, Peter the Great St. Petersburg Polytechnic University
137.	Novoselova	Olga	CEO, Distributed Energy Nonprofit Partnership, Coordinator	Microgrid Energy Systems, tech platform
138.	Okunев	Alexander	Deputy Vice President	Skolkovo Foundation for Regional Development and Cooperation with CIS
139.	Oshunov	Sergey	Expert Director of the regional representative office	International Center for Support and Development of Industrial Enterprises EXPERT-CABLE
140.	Osika	Lev	Representative	Moscow Branch of CKTI
141.	Orlov	Konstantin	Ph.D. in Engineering, Chairman of the Section, Scientific and Technical Council of Unified Energy System Non-profit Partnership	Moscow Energy Institute (National Research University)

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142. Ozorin	Vladislav	Deputy Chairman	Scientific Expert Council under the Working Group of the Federation Council of the Federal Assembly of the Russian Federation
143. Padalko	Vladimir	Vice President	Chamber of Commerce and Industry of the Russian Federation
144. Parshikov	Aleksey	Business Development Director	Electroshield - TM Samara JSC
145. Penkin	Pavel	Member of the Executive Committee	Scientific Expert Council
146. Perevalov	Yury	Ph. D. in Technical Science, Research Officer at Electrotechnological and Converting Equipment	LETI St. Petersburg State Electric Engineering University
147. Petrov	Alexey	Director	Design Engineer Association
148. Petrov	Anton	Commercial Engineer	Federal Distribution Network Energon
149. Pigarev	Dmitry	Director of the Economic Forecasting Centre	Gazprombank JSC
150. Popkov	Eugeni	Professor; Higher School of Electric Power Systems, Energy Institute	Peter the Great St. Petersburg Polytechnic University
151. Popov	Nikolay	CEO	Hevel Retail LLC
152. Posypanko	Nikolay	Head of Energy Markets Regulation Department	VYGON Consulting
153. Presnyakov	Valery	Chief Editor	Power and Industry of Russia Newspaper
154. Ramazanov	Nasrullakh	Deputy Executive Director	Hydropower of Russia Association

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155.	Rastcheplyaev	Anton	Senior Specialist, Relay Protection and Automation Department	System Operator of Unified Energy System JSC
156.	Redkin	Andrey	CEO	Altren LLC
157.	Rodin	Evgeny	Partner, Head of Energy Practice	VEGAS LEX
158.	Rogalev	Nikolay	President of the Rector	Scientific and Technical Council of Unified Energy System Non-profit Partnership Moscow Power Engineering Institute (National Research University)
159.	Rozhenko	Sergey	Deputy Director, Power & Utilities	KPMG in Russia and the CIS
160.	Ruzitch	Evgeny	Head of Strategic Development Department	Giricond R&D Institute JSC
161.	Samylov	Pavel	Deputy Chief Engineer of Technical Upgrades and Innovations	Lenenergo PJSC
162.	Satsuk	Eugeny	Head of Anti-Emergency and Performance Automation Introduction Service	System Operator of the Unified Energy System JSC
163.	Savvin	Dmitry	Chief Engineer, Energy System and Facility Department	Scientific and Technical Center of Unified Power System Emergency Control, JSC
164.	Senderov	Sergey	Deputy CEO	Melentiev Energy Systems Institute (Siberian Branch of the Russian Academy of Sciences)
165.	Serdyukov	Sergey	Advisor to the Chairman	Science Expert Board
166.	Serebryakov	Dmitry	CEO	RENERA-Enertek LLC

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167.	Shalabaev	Timur	Executive Director	Solar Energy Association of Kazakhstan
168.	Shapiro	Mikhail	CEO	Danfoss
169.	Shibayev	Taras	Ph.D. in Technology, Senior Structural Engineer	Ural Turbine Works JSC
170.	Shilo	Konstantin	Chief Sales Engineer	AUMA Actuators Ltd.
171.	Shinkarev	Artem	Deputy CEO Head of the Gas Power Equipment Department	Gas Power Equipment Product Group KMPO JSC
172.	Shipitsyna	Maria	Senior Manager for Sustainability	Enel Russia PJSC
173.	Shirvanov	Emil	Senior Expert of Data Safety and Protection Department	Rosseti PJSC
174.	Sinyanskiy	Ivan	Head of the Relay and Automation Management Systems	Scientific and Technical Center of Unified Power System Emergency Control, JSC
175.	Sirotenko	Evgeny	Deputy CEO	Interregional Dispatching Office of the North-West Energy System, Branch Office of System Operator of the Unified Energy System JSC
176.	Sirotkin	Alexey	CEO	Systemtechnik LLC
177.	Skvortsov	Dmitry	Deputy CEO for Business Development	PLC Technology LLC
178.	Sliwanski	Pascal	Consulate General	Consul General of France in St. Petersburg
179.	Smirnov	Mikhail	Doctor of Political Sciences, Chairman	Russia-Kazakhstan Business Council

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			President	Energoinnovatsiya Association of Innovative Energy Enterprises
180.	Sobakin	Alexey	Deputy CEO	Scientific and Technical Center of Unified Power System "Power Supply Management" JSC
181.	Stepanov	Dmitry	Deputy CEO	Altren LLC
			Chairman of Wind Energy Technologies Basic Department	Ulyanovsk State Technical University
182.	Sviridov	Anton	CEO	St. Petersburg Heating Grid
183.	Tadzhibaev	Alexey	Honorary Power Engineer of the Russian Federation	St. Petersburg Energy Institute for Advanced Training
			Head	Energy Equipment Technical State Monitoring and Management Dept.
			Vice President	Union of North-Western Energy Companies
184.	Tarbaeva	Veronika	President	Union for Conservation of Nature
185.	Tchmul	Valery	Head of the Department	Heat Supply Facilities and Heat Consuming Plants Supervision, Federal Environmental, Industrial and Nuclear Supervision Service (Rostekhnadzor), North-Western Department
186.	Teplovodskiy	German	Head of Representative Office	MWM Austria GmbH
187.	Ter-Mateosyants	Ivan	Executive Director	Scientific & Industrial Valve Manufacturers Association
188.	Titov	Maxim	Head of ENERPO Research Center	European University at St. Petersburg

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189. Tomin	Nikita	Chief of Laboratory	Melentiev Energy Systems Institute (Siberian Branch of the Russian Academy of Sciences)
190. Tregubov	Ivan	First Deputy Director	Energy Saving Centre, St. Petersburg State Government-financed Institution
191. Tsiviliy	Sergey	Head of Technical Policy Department	STS Group
192. Tsvetkov	Denis	Deputy Director for Technical Development	SmolenskAtomEnergoSbyt Branch
193. Tsygankova	Alena	Acting Head of Legal Support Department	IDGC of North-West PJSC
194. Tulsy	Vladimir	Director, Institute of Electrical Power Engineering	Moscow Energy Institute (National Research University)
195. Tulyakov	Igor	Head of the Energy Service and Energy Audit Department	St. Petersburg Sales Company JSC
196. Tutikov	Vladimir	Pro-Rector for Research	Ivanovo State Power University
197. Tyagunov	Mikhail	Professor, Department of Hydropower and Renewable Energy	Moscow Energy Institute (National Research University)
198. Urmanov	Denis	Ph.D. in Engineering; Deputy CEO for Science	Sovtest ATE
		Member of Small-scale Generation Subcommittee	Business Russia All-Russian Public Entity
199. Usachev	Anton	Director	Russian Solar Energy Association
200. Vishtibeev	Alexey	Head of Department	Scientific and Technical Center of Unified Power System Emergency Control, JSC
201. Vladimirov	Sergey	Deputy Director	Tavrida Electric North-West

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202.	Voropanov	Sergey	Mayor	Vologda Administration
203.	Yagodka	Denis	First Deputy CEO, Chief Engineer	IDGC of North-West PJSC
204.	Yarmarkin	Mikhail	Head of the Electrical Energy Equipment Dept.	St. Petersburg Energy Institute for Advanced Training
205.	Yasko	Dmitry	Deputy Head, Relay Protection and Automation Department	System Operator of Unified Energy System JSC
206.	Yurchuk	Sergey	Head of Construction and Infrastructure Projects Monitoring Office	Aeromax LLC
207.	Zadorozhniy	Andrey	Head of Department of Digital Transformation and Innovations	Rosseti Yantar PJSC
208.	Zhamov	Alexey	Senior Specialist on Dispute Settlement, Legal Support Department	IDGC of North-West PJSC
209.	Zhukov	Andrey	Councilor to Director for Unified Energy System Management Modes Chairman	System Operator of the Unified Energy System JSC Section, Scientific and Technical Council of Unified Energy System Non-profit Partnership
210.	Zokhrabyan	Rafael	Legal and Public Affairs Director	Saint-Gobain
211.	Zolotova	Irina	Director	Center for Industry Research and Consulting of the Finance University under the Government of the Russian Federation